



COMMUNITY COLLEGE DISTRICT NO. 4
SKAGIT VALLEY COLLEGE
AGENDA FOR BOARD OF TRUSTEES MEETING
Tuesday, June 9, 2026 – 4:30 p.m.
Mount Vernon Campus – Administrative Annex - Boardroom
<https://skagitvalleycollege.zoom.us/j/84710354206>
 Passcode: 581533

GOVERNING BOARD MEMBERS:

- Ms. Mariko Doerner
Chair
- Ms. Flora Perez-Lucatero
Vice Chair
- Dr. Carl Bruner
- Mr. Ozell M. Jackson III
- Ms. Whari Rust-Clark
- Dr. Thomas Keegan
Interim President and
Executive Secretary to the Board of Trustees

MISSION:

Skagit Valley College cultivates student learning and achievement; contributes to the educational, personal, and economic success of students; and promotes equitable and thriving communities.

GUIDING PRINCIPLES:

- Respect
- Integrity
- Open & Honest Communication
- Collaboration
- Compassion

Skagit Valley College will schedule meetings in locations that are free of mobility barriers, and interpreters for deaf individuals and Braille or taped information for blind individuals can be provided when adequate notice is given to the President's office at the college.

	Estimated Time
I. CALL TO ORDER	4:30 p.m.
II. DECLARATION OF A QUORUM	4:31 p.m.
III. PUBLIC COMMENT	4:32 p.m.
IV. INTRODUCTION OF GUESTS: RETIREE RECOGNITION & MEN'S GOLF NWAC CHAMPIONS	4:33 p.m.
V. CONSENT AGENDA	4:50 p.m.
1. Board Meeting Minutes – May 12, 2026	
2. Board Special Meeting Minutes – May 26, 2026	
3. Skagit/Islands Head Start Report	
VI. COLLEGE REPORTS	4:55 p.m.
1. ASSVC – Ashley Zamora	
2. SVCFT – Kip Zwolenski	
3. WPEA – Lance Levesen	
4. President – Dr. Thomas Keegan	
5. Strategic Priorities Performance Report Enrollment Yadira Rosales and Dr. Gabriel Mast	
6. Board of Trustees – Mariko Doerner	
VII. ACTION ITEMS	5:15 p.m.
1. Recommendation of Election of Board of Trustees' Vice Chair for 2026-2027	
2. Recommendation of Board of Trustees' Regular Meeting Schedule for 2026-2027	
3. Recommendation of McIntyre Hall Performing Arts & Conference Center Budget - 2026-2027	
4. Recommendation of Operating Budget - 2026-2027	
5. Recommendation of Student Fees 2026-2027	
6. Recommendation of Intercollegiate Athletics Competition Budget - 2026-2027	
7. Recommendation of Service & Activities Fees Budget - 2026-2027	
VIII. EXECUTIVE SESSION	5:20 p.m.
The Board will convene into executive session pursuant to RCW 42.30.110(1)(g) to review the performance of a public employee, and (1)(i)(iii) to discuss litigation or legal risks of a proposed action or current practice that the agency has identified when public discussion of the litigation or legal risks is likely to result in an adverse legal or financial consequence to the agency.	
IX. NEXT REGULAR MEETING	6:05 p.m.
October 13, 2026 – 4:30 p.m., Mount Vernon Campus	
X. ADJOURNMENT	6:06 p.m.

MINUTES OF THE BOARD OF TRUSTEES MEETING
COMMUNITY COLLEGE DISTRICT NO. 4
SKAGIT VALLEY COLLEGE
Tuesday, May 12, 2026
4:30 p.m.

BOARD MEMBERS IN ATTENDANCE:

Ms. Mariko Doerner – Chair
Ms. Flora Perez-Lucatero – Vice-Chair
Mr. Ozell Jackson III
Ms. Vhari Rust-Clark
Dr. Thomas Keegan, Interim President

CALL TO ORDER

The meeting was called to order at 4:35 p.m.

DECLARATION OF A QUORUM

The Chair, Mariko Doerner, recognized that a quorum of Board members was present.

PUBLIC COMMENT

No requests were submitted.

INTRODUCTION OF GUESTS

Guests included the Men's Basketball NWAC Champions and the recently tenured faculty members.

CONSENT AGENDA

1. Board Meeting Minutes – March 10, 2026
2. Board Special Meeting Minutes – March 24, 2026
3. Board Special Meeting Minutes – April 4, 2026
4. Skagit/Island Head Start Report
5. Exceptional Faculty Awards 2026-2027

It was moved by Vhari Rust Clark and seconded by Carl Bruner to approve the Consent Agenda as presented.

MOTION PASSED UNANIMOUSLY

COLLEGE REPORTS

1. Associated Students of Skagit Valley College (ASSVC) REPORT Ashley Zamora, President, Mount Vernon Campus

Student leaders supported Cardinal Community Day through volunteer service and participation in a student panel discussion moderated by the Director of Student Life. The panel provided faculty and staff with insight into student government advocacy efforts and student participation in campus decision-making.

ASSVC representatives also volunteered during Children of the Valley campus visits, assisting students with leadership and campaign-planning activities.

Whidbey Island ASSVC representatives participated virtually in the Legislative Voice Academy, where they presented a proposal focused on improving access to childcare for community and technical college students.

The Mount Vernon ASSVC appointed two students to fill vacant positions for the remainder of the academic year. Recruitment for 2026–27 student leadership positions is underway, with applications open for ASSVC and Student Program Board positions on both campuses.

The Services and Activities Fee Committees completed their initial budget review and recommendations. Students also forwarded a recommendation to increase the Student Technology Fee by \$1 per credit and expand the credit cap associated with the fee from 8 to 12 credits. If approved, this would be the first increase since the fee was established in 2001.

Student leaders continued to support planning efforts for Cardinal Centennial Days and end-of-year celebrations.

The Mount Vernon ASSVC partnered with the Culinary Arts program to host a Cardinal Community Lunch, serving nearly 200 students and providing opportunities for student engagement and connection.

The District ASSVC also discussed a proposal to increase the quarterly scholarship for ASSVC representatives from \$1,500 to \$2,000 to better reflect rising educational and living expenses while recognizing the significant time commitment required of student leaders.

2. Skagit Valley College Federation of Teachers (SVC-FT)
Kip Zwolenski, Union President

Kip reported that spring is a busy time for faculty, with hiring processes nearing completion. Retiring faculty were recognized during Cardinal Community Day. The spring promotional period is also in progress, with eligible faculty being notified regarding salary step advancement opportunities. SVCFT will conclude the academic year with a faculty gathering on the Lewis Hall terrace rooftop prior to Commencement.

3. WPEA – Lance Levesen

No report at this time.

4. PRESIDENT – Dr. Thomas Keegan

The 2026 legislative session ended March 12 and included a \$2.2 million base funding reduction for SVC in FY 2027.

State funding for Centers of Excellence will be eliminated July 1, and the College is exploring self-support and long-term sustainability options to continue this work. The Legislature also directed the State Board to study system efficiencies and provide recommendations by December 1, 2026.

Running Start funding will be temporarily reduced for the next two years, resulting in an estimated \$25,000 reduction for SVC.

A new system funding formula will reduce SVC funding by just under \$600,000 annually.

Parent education courses are no longer eligible for state funding, and the College is developing a pathway to connect these courses to the Early Childhood Education program.

Enrollment remains strong, with total FTEs at 3,763, 6% above last year, and state-funded FTEs at 2,835, 4% above last year. The College achieved 98% of its budgeted tuition-bearing FTE target.

International enrollment remains an area of concern, having declined significantly from nearly 300 FTEs in 2016 to a projected 25 FTEs next year. While this reflects national trends, the College is exploring strategies through its operational planning process to strengthen international enrollment efforts.

Faculty and staff forums were held at the Mount Vernon and Whidbey Island campuses to identify priorities, challenges, opportunities, and desired leadership traits for the Vice President of Student Services and the Whidbey Island Campus Administrator positions. Recruitment for both positions is underway, with the Vice President of Student Services position expected to be filled in late summer.

The Whidbey Island Campus Administrator position reinforces the College's One College model, with faculty and staff continuing to report through a single district organizational structure. The administrator will provide on-site leadership, communication, coordination, and emergency operations support, while a separate position will focus on community engagement and partnership development on Whidbey Island. Leadership noted that the model reflects faculty and staff input, lessons learned, and the College's commitment to the One College approach.

The College is also re-envisioning Yadira Rosales' position to focus on community engagement and strategic partnerships. Details are still being finalized, but leadership is excited about the opportunities this work presents.

An update was provided on two cybersecurity incidents that occurred since the last Board meeting. The first incident, in late March, involved unauthorized access to a College system and was quickly contained. A digital forensic review conducted in partnership with Microsoft found no evidence that College information was taken. Staff were commended for their swift and thorough response.

The second incident involved Canvas, the learning management system used by colleges and universities nationwide. The platform was temporarily taken offline following a cyberattack. Canvas owner Instructure reported that it had secured the return and deletion of the affected data and received assurances that customers would not be subject to extortion.

Both incidents underscored the risks associated with web-based technologies and reinforced the importance of ongoing vigilance, training, communication, and investment in cybersecurity.

Several College accomplishments were highlighted. Tim Wheeler and Andrew Lemberg secured \$1.36 million from the State Board to support accessibility improvements across the district and enhance compliance with ADA and related accessibility standards.

The Emergency Medical Technician program and Community Education department partnered with South Whidbey Fire/EMS to bring EMT training to the Whidbey Island Campus beginning in Fall 2026. The program will serve both Fire/EMS volunteers and community members and is expected to be offered twice annually.

The Financial Aid Office awarded more than \$19 million in financial aid during the current academic year, a 56% increase since 2023. The Foundation also awarded more than \$1.5 million in scholarships for 2026–27, supporting over 500 students, the largest number in its history.

In addition, the Foundation established the Endeavour Fund Welding Scholarship through support from anonymous donors. The new scholarship provides five \$8,000 awards to students enrolled in the Welding Technology program.

5. Strategic Priorities Performance Report | Institutional Capacity

Dr. Mike Cogan and Dr. Gabriel Mast presented an update on the College's Strategic Priorities performance measures related to Institutional Capacity.

6. BOARD OF TRUSTEES/ACT

Trustee Perez-Lucatero reported attending the SVC Foundation Retreat and shared that the retreat provided valuable insight into Foundation and College's initiatives and programs.

Trustee Jackson reported on his participation in the Association of College Trustees (ACT) Conference. Sessions focused on presidential recruitment, onboarding, and effective board support for college presidents. He noted that several ideas and best practices from the conference may be beneficial for future Board discussion. Trustee Jackson also participated in the Trustees of Color affinity group, where discussions centered on student belonging, food insecurity, and reducing the stigma associated with accessing support services such as food pantries. Additional sessions provided perspectives on challenges and opportunities facing colleges across the state, as well as strategies for governing boards during presidential transitions.

Trustee Rust-Clark shared that a conference session focused on trustee-president relationships was particularly valuable and provided useful insights for effective board leadership and governance.

ACTION ITEMS

1. Recommendation to approve the Presidential Search Consultant RH Perry as the apparent successful contractor and direct the President, or his designee, to contact and engage in contract negotiations. If negotiations are unsuccessful with Search Consultant RH Perry, then the President, or his designee, is authorized to negotiate a contract with Search Consultant AGB Search. If negotiations are unsuccessful with Search Consultant AGB Search then the President, or his designee, is authorized to negotiate a contract with Search Gold Hill Associates.

It was moved by Flora Perez-Lucatero and seconded by Vhari Rust-Clark to approve the presidential search consultant as presented.

MOTION PASSED UNANIMOUSLY

2. Recommendation to approve the Head Start Continuation Grant Application.

It was moved by Carl Bruner and seconded by Ozell Jackson to approve the Head Start Continuation Grant Application as presented.

MOTION PASSED UNANIMOUSLY

STUDY ITEMS

1. Recommendation of Board of Trustees Regular Meeting Schedule for 2026-2027. This item is up for study and will be brought to the Board for approval at the June meeting.
2. Recommendation of election of Vice Chair for 2026-2027. This item is up for study and will be brought to the Board for approval at the June meeting.

NEXT REGULAR MEETING

The next regular meeting will be June 9, 2026, at 4:30 pm, Mount Vernon Campus, Administrative Annex – Boardroom.

EXECUTIVE SESSION

Chair Doerner announced that the Board will convene into executive session pursuant to RCW 42.30.110(1)(i) to discuss with legal counsel representing the agency litigation or potential litigation to which the agency, the governing body, or a member acting in an official capacity is, or is likely to become, a party, when public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency. She expected the Executive Session to last 45 minutes and that the Board may take action as a result of discussions in the executive session. Convened into Executive Session at 6:00 p.m.

OPEN SESSION

The Chair reconvened the meeting into open session at 6:45 p.m.

ACTION ITEM

3. Recommendation to grant authority to the Board Chair to work with Chris Clay to settle pre-tort claim #6741021793PC.

It was moved by Carl Bruner and seconded by Flora Perez-Lucatero to approve authority to the Board Chair to work with Chris Clay to settle pre-tort claim #6741021793PC as presented.

MOTION PASSED UNANIMOUSLY

ADJOURNMENT

There being no further business, Chair Doerner adjourned the Board of Trustees meeting at 6:46 p.m.

Mariko Doerner, Chair

Dr. Thomas Keegan, Interim President
Executive Secretary to the Board

DRAFT

MINUTES OF THE BOARD OF TRUSTEES MEETING
COMMUNITY COLLEGE DISTRICT NO. 4
SKAGIT VALLEY COLLEGE
Tuesday, May 26, 2026
5:00 p.m.

BOARD MEMBERS IN ATTENDANCE:

Ms. Mariko Doerner – Chair
Ms. Flora Perez-Lucatero – Vice-Chair
Dr. Carl Bruner
Mr. Ozell Jackson III
Ms. Vhari Rust-Clark
Dr. Thomas Keegan, Interim President

CALL TO ORDER

The meeting was called to order at 5:19 p.m.

DECLARATION OF A QUORUM

The Chair, Mariko Doerner, recognized that a quorum of Board members was present.

PUBLIC COMMENT

No requests were submitted.

ACTION ITEMS

1. Recommendation to approve the amendment to the Board of Trustees meeting minutes dated March 14, 2023, to accurately reflect the following actions approved by the Board at the meeting but omitted from the record minutes due to administrative oversight: Recommendation of Tenure: Rocio Herrera, Denise Jones, Alexis Meyers, Allen Paz, Karen Schaewe, Andrew Vinyard and Kasey Williamson. Recommendation of Fee Changes for FY 2024. Recommendation of Bachelor of Applied Science in Early Childhood Education. The amendment is intended solely to correct the official record and accurately reflect action taken by the Board at its March 14, 2023, meeting.

It was moved by Vhari Rust-Clark and seconded by Flora Perez-Lucatero to approve the amendment to the Board of Trustees meeting minutes dated March 14, 2023, to include the omitted approved action items as presented.

MOTION PASSED UNANIMOUSLY

2. Recommendation to approve the Presidential Profile as edited by the board in the study session meeting on May 26, 2026, with the understanding that the application process details will be determined in consultation with the Search Consultant.

It was moved by Vhari Rust-Clark and seconded by Carl Bruner to approve the edited presidential profile outline as presented.

MOTION PASSED UNANIMOUSLY

NEXT REGULAR MEETING

The next regular meeting will be June 9, 2026, at 4:30 pm, Mount Vernon Campus, Administrative Annex – Boardroom.

ADJOURNMENT

There being no further business, Chair Doerner adjourned the Board of Trustees meeting at 5:23 p.m.

Mariko Doerner, Chair

Dr. Thomas Keegan, Interim President
Executive Secretary to the Board

Skagit/Islands Head Start & ECEAP

Early and Preschool Head Start

145-161-70000-0000011398-HSEAR

Program Year 2025-2026

September 2025-August 2026

		Annual Budget	Apr 26 Budget	Apr 26 Actual	Year to Date Budget	Year to Date Actual	Budget Remaining
A Salaries & Wages							
5000020/030	AB Exempt - Admin Svcs Mgr/Program Mgrs	645,903	53,825	62,031	430,600	498,246	147,656.68
5000050	AD Part Time Hourly	273,209	22,767	8,149	182,139	36,347	236,862
5000100/130	AK Classified	4,126,062	343,839	337,675	2,750,708	2,878,289	1,247,773
5000160 I/AS/AT/AU	Students, Terminal leave, etc	5,000	417	0	3,333	0	5,000
	Total	5,050,174	420,848	407,854	3,366,781	3,412,882	1,637,292
B Benefits							
5010010	BA OASI	317,252	26,438	24,051	211,502	201,690	115,562
5010030/90	BB Retirement	470,023	39,169	23,111	313,349	194,052	275,971
5010020/40/50	BC Med. Aid & Ind. Ins.	74,862	6,239	13,434	49,908	103,050	-28,188
5010060/5010160	BD Health Insurance/Paid Family Leave	1,351,487	112,624	133,280	900,991	1,052,503	298,984
	Total	2,213,624	184,469	193,875	1,475,750	1,551,295	662,329
C Professional Service Contracts							
5050160/5080040	CZ & CE Client/Professional Services/Other Personal Services	12,500	1,042	0	8,333	11,062	1,438
E Goods and Services							
5030010/13/16/17	EA Supplies & Materials						
	CO - Office Supplies & Materials	49,284	4,107	878	32,856	11,162	38,122
	Central Office - Other/Diapers	45,000	3,750	333	30,000	32,149	12,851
	Center/classroom budgets	39,900	3,325	3,702	26,600	28,320	11,580
	Policy Council	700	58	0	467	524	176
5030020	EA99 USDA Food	209,000	17,417	35,170	139,333	132,512	76,488
	Other Food Svcs Supplies	300	25	0	200	1,323	-1,023
5030010/5030017	EA9X Prior Approved Food - Non USDA	35,800	2,983	1,555	23,867	11,668	24,132
	Total	379,984	31,665	41,637.89	253,323	217,658	162,326
5081260/5030023/022	EB Communications						
	EB10 Postage/Fax	2,359	197	0	1,573	344	2,015
	EB20 Telephones/internet	13,800	1,150	1,474	9,200	17,328	-3,528
	Total	16,159	1,347	1,474	10,773	17,673	-1,514
5060010/060	EC Utilities						
	EC10 Electricity	13,200	1,100	3,060	8,800	21,036	-7,836
	EC30 Natural Gas	11,585	965	414	7,723	2,786	8,799
	EC40 Refuse	6,858	572	867	4,572	9,541	-2,684
	EC50 Sewer	10,350	863	867	6,900	9,384	966
	Total	41,993	3,499	5,208	27,995	42,747	-754
5081240/1110	ED/EH Rentals and Leases						
	West View	7,650	638	850	5,100	5,950	1,700
	Central Office/Pacific Place	33,204	2,767	0	22,136	22,134	11,070
	MVSD Washington/Jefferson	21,600	1,800	0	14,400	10,800	10,800
	Misc. Rentals - Storage Unit	2,340	195	308	1,560	4,826	-2,486
	EH Rent/Lease/ - Copiers	10,944	912	498	7,296	10,815	129
	Total	75,738	6,312	1,656	50,492	54,525	21,213
EE-EP Repairs, copy etc.							
5081250	EE Repairs/Alterations (incl. Maintenance)	516,596	43,050	2,109	344,397	26,057	490,539
5081109	EF Printing/Reproduction	1,637	136	0	1,091	0	1,637
5081100/102/103	EG Education/Training/Dues/Membership fees	19,640	1,637	0	13,093	2,754	16,886
5081120	EJ Subscriptions (publications)	700	58	0	472	495	205
5081170	EP Insurance	836	70	0	557	1,420	-584
	Total	539,409	44,950	2,109	359,611	30,727	508,682
5050030	ER Purchased Services						
	ER Purchased Services (Reliable Landscaping, Simply yards, I	0	11,338	1,411	90,704	63,831	-63,831
	ER1X School Dist. Bus Contracts	115,000	9,583	0	76,667	0	115,000
	ER5X Janitorial Services (Maintenance Man)	136,056	10,838	13,427	86,704	84,013	52,043
	Total	251,056	31,759	14,838	254,075	147,844	103,212
5081255	ES Vehicle Maint & Opns						
	ES Repairs/Maintenance	6,000	500	0	4,000	2,702	3,298
	ES10 Gas/Oil/mileage	2,400	200	126	1,600	998	1,402
	Total	8,400	700	126	5,600	3,700	4,700
5030020/024	Other						
	EZ Permits/DEL Lic/Kitchens/Misc	3,331	165	0	1,322	3,579	-248
	EZ20 Advertising	0	112	0	899	0	0
	EZ3X Staff Req. - Head Start	0	0	0	0	0	0
	Total	3,331	278	0	2,221	3,579	-248
G Travel							
5080010	GA In State Subst & Lodging	2,000	167	0	1,333	0	2,000
5080020	GB In State Air Transport	0	0	0	0	0	0
5080030	GC Private Auto Mileage	784	65	26	523	1,637	-853

		Annual Budget	Apr 26 Budget	Apr 26 Actual	Year to Date Budget	Year to Date Actual	Budget Remaining
5080040	GD Other Transportation	0	0	0	0	892	-892
5080050	GF Out of State Subsist & Lodging	0	0	0	0	0	0
5080060	GG Out of State Air Transport	0	0	0	0	0	0
	Total	2,784	232	26	1,856	2,528	256
	J Equipment						
5030070	JA Non Capital Equipment	0	0	0	0	0	0
5040010	JC Capitalized Equipment	0	0	0	0	0	0
5040015/050/035	JF Buildings/Land	0	0	0	0	0	0
	Total	0	0	0	0	0	0
	K Computers						
5030110	KA Non Cap - Computers	27,210	2,268	0	18,140	0	27,210
5081120/1230	KE Software License Subscriptions	36,453	3,054	0	24,419	17,226	19,227
	Total	63,663	5,322	0	42,559	17,226	46,437
	N Client Services						
5050020	NB1X Health/Mental Health	90,000	7,500	0	60,000	36,244	53,756
	NB3X Disability Services		0	0	0	0	0
	Total	90,000	7,500	0	60,000	36,244	53,756
5020020	TE Indirect Costs	683,186	56,932	68,319	455,457	546,549	136,637
	Total Budgeted Expenditures	9,432,001	796,854	737,123	6,374,825	6,087,238	3,344,762
					6,374,825	6,087,238	3,344,762
	Total Income						
4020060	SE USDA Reimbursements	-209,000	-17,417		-139,336	-82,945	-126,055
4030160	NZ Family Life Credit	0				-9,000	9,000
	Total Expenditures and Income	9,223,001			6,235,489	5,995,293	3,227,708

Skagit/Islands Head Start & ECEAP - Preschool Head Start T&TA

145-161-70000-0000011398 TTAHS

Program Year 2025-2026

September 2025- August 2026

5081100/02/03/17	EG Training - Supplemental	35,482	2,957	138	23,655	2,753	32,729
5050020	CZ Prof Services Contracts/Client Services	5,001	417	0	3,334	0	5,001
5080040/50/60/10/30	G Travel	2,000	167	258	1,333	4,683	-2,683
5020020	TA Indirect Costs	3,694	308	369	2,463	2,955	739
	Total Budgeted Expenditures	46,177	3,848	765	30,785	10,391	35,786

Skagit/Islands Head Start & ECEAP - Early Head Start T&TA

145-161-70000-0000011398 TTAEA

Program Year 2025-2026

September 2025 - August 2026

5081100/02/03/17	Training - Supplemental	25,352	1,946	138	15,568	2,753	22,599
5050020	CZ Prof Services Contracts/Client Services	1,764	147	0	1,176	0	1,764
5080040/50/60/10/30	G Travel	1,500	125	258	1,000	4,643	-3,143
5020020	TA Indirect Costs	2,169	181	217	1,446	1,735	434
	Total Budgeted Expenditures	30,785	2,399	613	19,190	9,131	21,654

Skagit/Islands Head Start, Credit Card Report April

Date	PR/PO #	Vendor	Description	Amount	Program/Center
4/9/2026	14046	Skagit Habitat for Humanity	laminat flooring for playhouse and playground improvements	60.39	West View
4/30/2026	10543	Costco	Classroom and kitchen supplies	37.37	WA
4/30/2026	10543	Costco	Diapers	89.49	WA
4/30/2026	10544	Walmart	Classroom supplies, sunscreen, hose rack for playground	170.64	WA
4/9/2026	10548	Home Depot	building supplies	127.30	
4/9/2026	10548	Home Depot	Concrete mix	59.13	
3/18/2026	10554	Postal n more	Wellness package for staff member	26.04	CO
3/18/2026	10550	Gere-a-deli	FSC meeting lunch	157.76	CO
4/12/2026	10553	Text-em-all	Monthly texting subscription	190.25	CO
4/9/2026	10552	SR Fax	Monthly fax services	45.03	CO
4/2/2026	11400	Webstaurant	Bleach testing strips	279.22	CO
3/30/2026	10944	Avenue Catering	COT meeting lunch	264.43	CO
3/19/2026	12847	Waxie	Handwash foam dispenser soap	349.19	CO
3/21/2026	10542	Starlink	Monthly internet services	90.00	Whidbey
3/11/2026	13197	Smartcat	translation review self assessment	22.44	CO
3/19/2026	10949	Chipotle	Policy Council meal	308.71	CO
4/1/2026	10556	Safeway	items for management meeting	29.89	CO
3/25/2026	10556	Safeway	Milk for WA center	12.83	WA
3/30/2026	10556	Safeway	Sparkling water for COT meeting	11.05	CO
3/18/2026	10543	Costco	Items for teacher training	136.01	CO
3/19/2026	10543	Costco	Cakes for Ed training led by Becky	55.98	CO
3/20/2026	10543	Costco	Planting soil	52.11	CFLC
3/19/2026	10543	Costco	Policy Council child care food	54.08	CO
3/19/2026	10543	Costco	Policy Council fruit and milk	94.69	CO
3/20/2026	11391	Chipotle	Ed Training lunch	1,351.84	CO
4/20/2026	11391	Chipotle	Management meeting	349.16	CO
3/17/2026	10544	Walmart	USDA	83.28	SueK/CFLC
3/20/2026	10544	Walmart	Center consumables	71.94	SueK
3/20/2026	10544	Walmart	USDA	28.32	SueK
3/23/2026	10544	Walmart	Jerry Walton Grant child safety knife set	99.69	CO
4/9/2026	10544	Walmart	USDA	41.14	OHELC
3/31/2026	13748	Wallace Falls	Lodging for WSA conference	1,069.18	CO
4/6/2026	13755	Caesars Palace	one night deposit for Andrea and Brandy ChildPlus training	744.90	CO
3/20/2026	13909	Lowes	Mulch	57.55	CFLC
3/26/2026	13739	Calendly	Annual subscription for two licenses	259.55	CO
4/16/2026	6705	Procare/ChildPlus	Group registration for training scramble	5,572.41	CO
4/8/2026	13421	Home Depot	Concrete mix	45.93	Jeff
4/9/2026	13531	Home Depot	8 oz pvc	8.67	OHELC
4/9/2026	13521	Home Depot	Jellow jacket trap	65.32	OHELC
4/14/2026	10543	Costco	Center consumables	343.14	SueK
4/7/2026	10544	Walmart	Center consumables	100.90	SueK
4/14/2026	10543	Costco	Center consumables and cleaning supplies	536.15	SueK
4/20/2026	13521	Home Depot	Hummingbird food	14.67	CFLC
4/14/2026	10543	Costco	Diapers and Baby Wipes	413.70	CFLC

4/14/2026	10543	Costco	Clorox wipes and fabric softner	71.38	CFLC
4/30/2026	TA44712	Alaska Airlines	Travel for Andrea Garner	516.81	CO
4/23/2026	10543	Costco	Garbage liners	19.59	SW
4/23/2026	10543	Costco	Kleenex and napkins	31.34	SW
4/23/2026	10544	Walmart	Solo cups and diapers	64.49	SW
4/23/2026	10544	Walmart	USDA	21.52	SW
4/23/2026	10543	Costco	USDA	213.75	SW
4/23/2026	10545	US Chef Store	USDA	722.17	SW
				\$ 15,642.52	



SIHS DATA

FOR POLICY COUNCIL &
BOARD OF TRUSTEES



DATA MAY 2026
2025/2026 Program Year



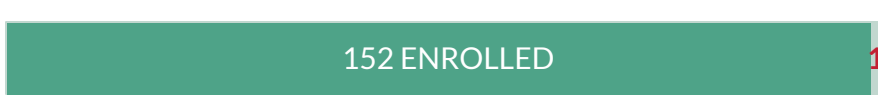
EHS



ENROLLED VS AVAILABLE
VS FUNDED SLOTS

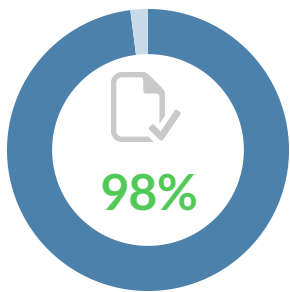


PHS

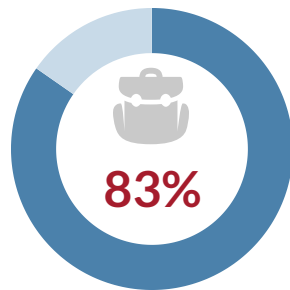


EHS (EARLY HEAD START)

ENROLLMENT

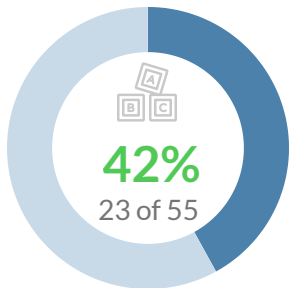


ATTENDANCE >=85%

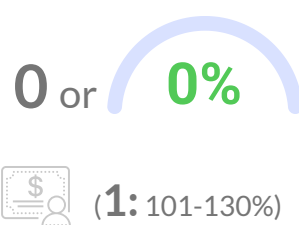


Absence Reasons:
Illness: 44%
Vac/parent choice: 18%
Transportation: 8%

IDEA/IEP/IFSP ELIGIBLE (>10% ACTUAL ENROLLMENT)



OVER INCOME <10% ACCEPTED & ENROLLED



IEP: Individualized Education Plan
IFSP: Individualized Family Service Plan

NUMBER ON WAITLIST
12

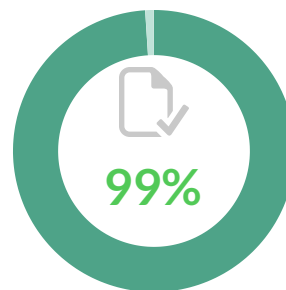
MEALS SERVED
(BREAKFAST, LUNCH & PM SNACK)
1,878

FAMILIES EXPERIENCING
HOMELESSNESS
8 (12% CUMULATIVE)

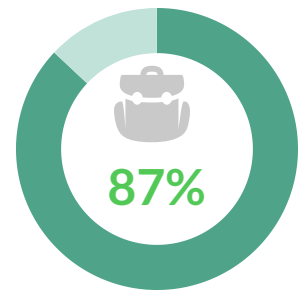
FOSTER
FAMILIES: **5**

PHS (PRESCHOOL HEAD START)

ENROLLMENT

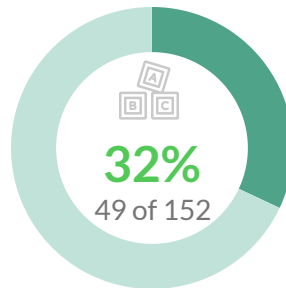


ATTENDANCE >=85%

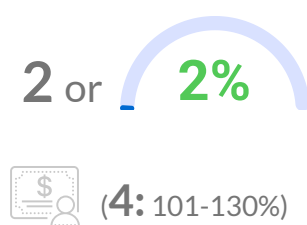


Absence Reasons:
Illness: 35%
Vac/parent choice: 17%
Transportation: 13%

IDEA/IEP/IFSP ELIGIBLE (>10% ACTUAL ENROLLMENT)



OVER INCOME <10% ACCEPTED & ENROLLED



IEP: Individualized Education Plan
IFSP: Individualized Family Service Plan

NUMBER ON WAITLIST
17

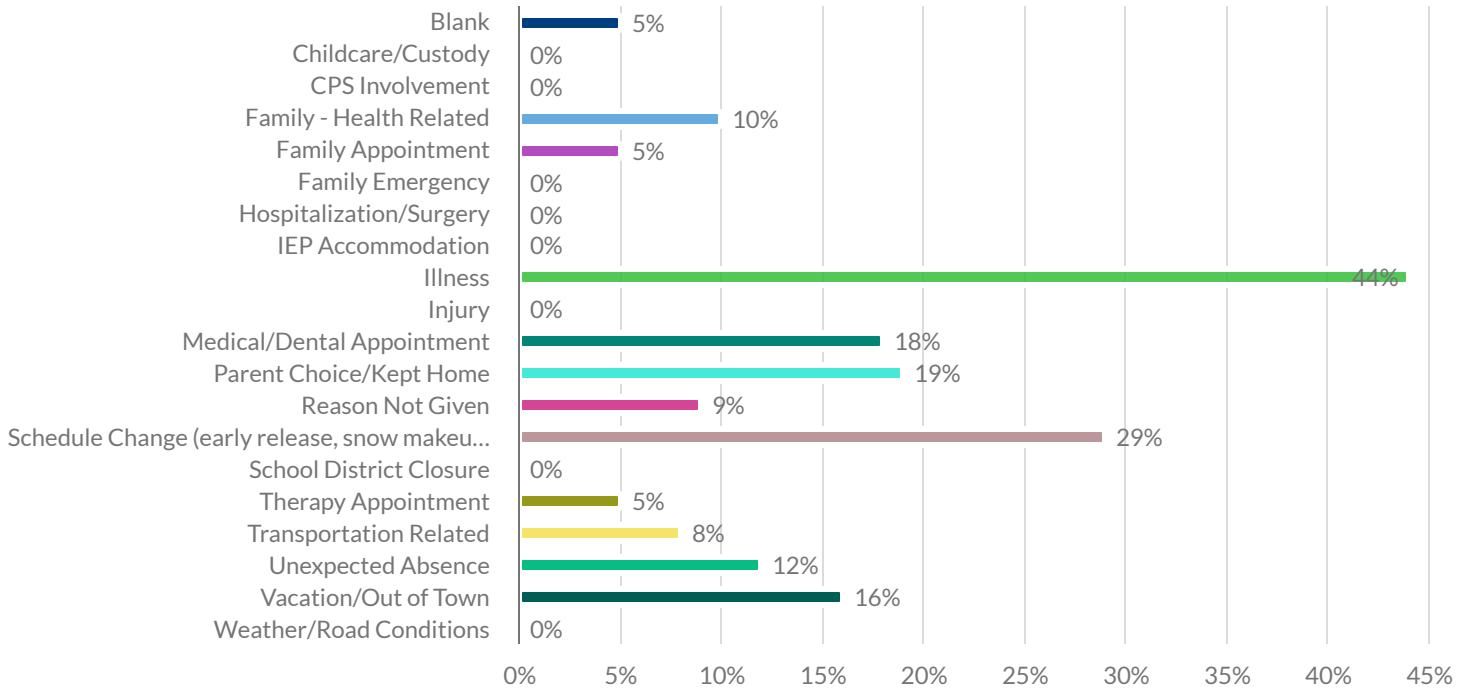
MEALS SERVED
(BREAKFAST, LUNCH & PM SNACK)
4,810

FAMILIES EXPERIENCING
HOMELESSNESS
27 (15% CUMULATIVE)

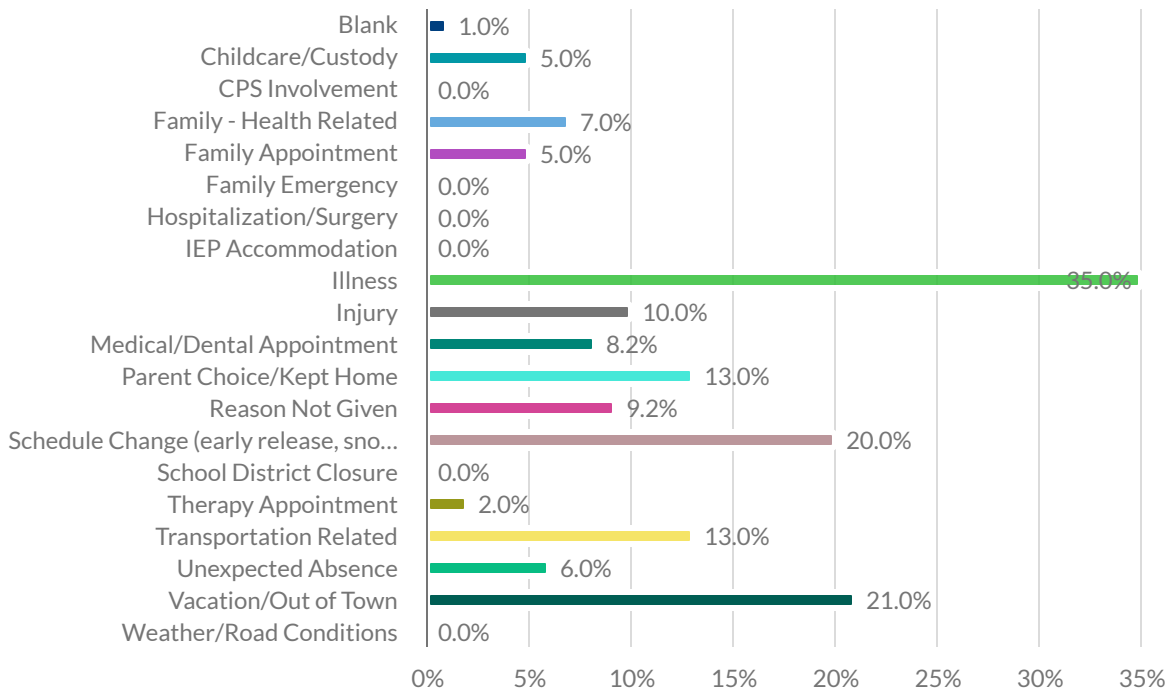
FOSTER
FAMILIES: **2**



ABSENCE REASONS EHS (MAY)



ABSENCE REASONS HS (MAY)



**Skagit Valley College
Skagit/Islands Head Start**



Director's Report to the Board of Trustees
June 2026

Annual Budget HS/EHS 2024-2025	Annual Budget	Expenditures
EHS/HS Operations	\$9,262,401	\$8,565,331
Preschool T&TA (Training)	\$ 46,177	\$ 46,177
Early Head Start T&TA (Training)	\$ 30,785	\$ 30,785
Ops Indirect	\$ 689,342	\$ 689,342

Annual Budget HS/EHS 2025-2026	Annual Budget	Expenditures Through April
EHS/HS Operations	\$9,262,401	\$5,999,293
Preschool T&TA (Training)	\$ 46,177	\$ 10,391
Early Head Start T&TA (Training)	\$ 30,785	\$ 2,955
Ops Indirect	\$ 689,342	\$ 551,239

Budget note: 2024-2025 has not been closed as we anticipate needing to pay retroactive salaries related to the CBA agreement for July and August of 2025. The regional office has said they anticipate that will require a liquidation extension request. We are still waiting for that direction from our newly assigned grants management (fiscal) regional office specialist. No change yet.

Past Items:

We are still waiting for follow up from the regional office on several questions and requests that include:

- The disposition of the Concrete Modular
- A liquidation extension request for the 23-24 program year, which will allow the grants office to complete the last of the overdue reporting.

The newly assigned RO grants specialist has indicated she is focusing on working through our long overdue requests.

There is no change on these items, we are still waiting for regional office and OHS action.

One-time safety funding request/major renovation: We have been contacted by OHS contracted facilities supports to work through their requirements around the board's previously approved application for funding to renovate the Discovery building in Sedro-Woolley. Past board member Megan O'Bryan donated time to provide a required comparison of available properties, for which we are very grateful. Everything that can be done here is completed. At this point, we are waiting for the Regional Office to approve spending to complete a required Phase I Environmental Review, and any updates they require from the original engineer's estimate. After several weeks, I am still waiting for that approval or instruction for a different approach to the request. There is no change here, we are still waiting for the approval to complete the Phase 1 review.

Improper Payment Review:

The additional requested documentation for the 2025 Improper Payment Review has been provided to the reviewers as requested. Hopefully, a final report will follow soon.

The required documentation for Phase 1 of the 2026 Improper Payment Review was submitted prior to the March 20 due date. This was a list of 450,034 transactions. 10 of these were chosen for phase 2. Phase 2 consists of an in-depth review of each transaction. The documents required for those 10 transactions were collected and submitted.

Follow up documentation was requested on 6/1/2026 to be submitted by 6/5/2026. The documentation required is being collected by payroll and the business office.

26-27 Budget Impacts and Planning:

The Change in Scope application for West View has been submitted. The Director received a request for additional information which has been submitted as well.

Grant application and required approval documents:

The grant application was submitted. The Regional office requested some follow-up information which has been provided.

The Office of Head Start put out a notice that a COLA award would be coming for the next year; however, the notice stated an award of 0.635 which is 63 ½ percent, so the director anticipates a follow up notice with a corrected amount. In past, an application and board approval has been required with COLA funding.

Non-Federal Share Waiver Request:

The Director will be sharing a request for a waiver of a portion of the required non-federal share (NFS). The regional office has suggested that request not be done until we are confident we have a solid enough figure to request enough of a waiver to ensure we cover the full amount. NFS is a program requirement and failure to reach the required amount can lead to a program being required to pay back. The waiver will be important.

SVC Board of Trustees
Strategic Priority Performance Report: Enrollment (Access)
June 2026

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I. EXECUTIVE SUMMARY

Skagit Valley College's 2024–2028 Strategic Plan identifies five strategic priorities: 1) Student Success, 2) Opportunity, 3) Enrollment, 4) Institutional Capacity, and 5) Community Engagement. This report summarizes progress toward the outcomes and targets associated with the Strategic Priority of Enrollment (Access) as measured by two Key Performance Indicators (KPIs): Institutional Enrollment and Tuition Revenues.

Growth in Institutional Enrollment

- Total AFTEs are at 93% of the 2024–2028 Strategic Plan target (4,400)
- State AFTEs are currently at 81% of the 2024-2028 Strategic Plan target (3,866)
- In 2025-26, the overall AFTEs increased by 3%; State AFTEs increased by 1%
- Enrollment increased substantially in previous years (2023–24 and 2024–25), followed by a smaller increase this year (2025–26)
- Between the 2021-2022 and 2024-2025 academic years SVC's enrollment increased by 30% while the overall WA CTC system average increased by 21%; SVC's enrollment growth rate exceeded the WA CTC system between 2021-2022 and 2023–24 and was slightly below the system average increase in 2024-2025

Growth in Tuition Revenue:

- In 2025-26, tuition bearing enrollment increased 13% over last year:
 - Running Start AFTEs are currently at 105% of the 2024–2028 Strategic Plan target (700)
 - Bachelor's AFTEs are currently at 90% of the 2024–2028 Strategic Plan target (130)
 - State Tuition AFTEs are currently at 83% of the 2024–2028 Strategic Plan target (2,500)
 - International AFTEs are currently at 49% of the 2024–2028 Strategic Plan target (77)

Summary:

SVC's enrollment continues to grow post-pandemic although this year's growth rates have slowed considerably. Currently (for the 2025–26 academic year), total AFTEs are at 93% while state-supported AFTEs are at 81% of the 2024–2028 Strategic Plan target. Overall growth this year was just 3% over last year, which is considerably less than in the previous three years. However, tuition bearing FTEs continued to show strong growth this year with a 13% increase over last year (2024-2025). Decreases in BEdA and Apprentice FTEs were the main reason that overall growth was lower this year than in previous years. SVC's growth, which initially increased faster than the WA CTC system average, is now similar to the enrollment growth rate seen across the system as a whole. Overall, SVC is in a solid position to reach the 2028 targets set in the institutional strategic plan.

II. KPI: INSTITUTIONAL ENROLLMENT

This section of the report focuses on two Key Performance Indicators (KPI) that measure annualized full-time equivalent (AFTE) enrollments. The 2024–2028 Strategic Plan targets for this KPI are:

- **Increase State AFTEs to 3,866 (baseline=2,544)**
- **Increase Total AFTEs to 4,400 (baseline=3,269)**

II. A. Internal Reporting

Full-Time Equivalent (FTE) is a standardized measure of student enrollment that converts both full-time and part-time students into a common unit based on credit load. This allows for fair comparisons across colleges with different enrollment patterns and better reflects actual student engagement rather than simple headcount. In this system, 1 quarterly FTE equals 15 credits, and one annualized FTE (AFTE) equals 45 credits. FTE is also related to state funding formulas and tuition revenues.

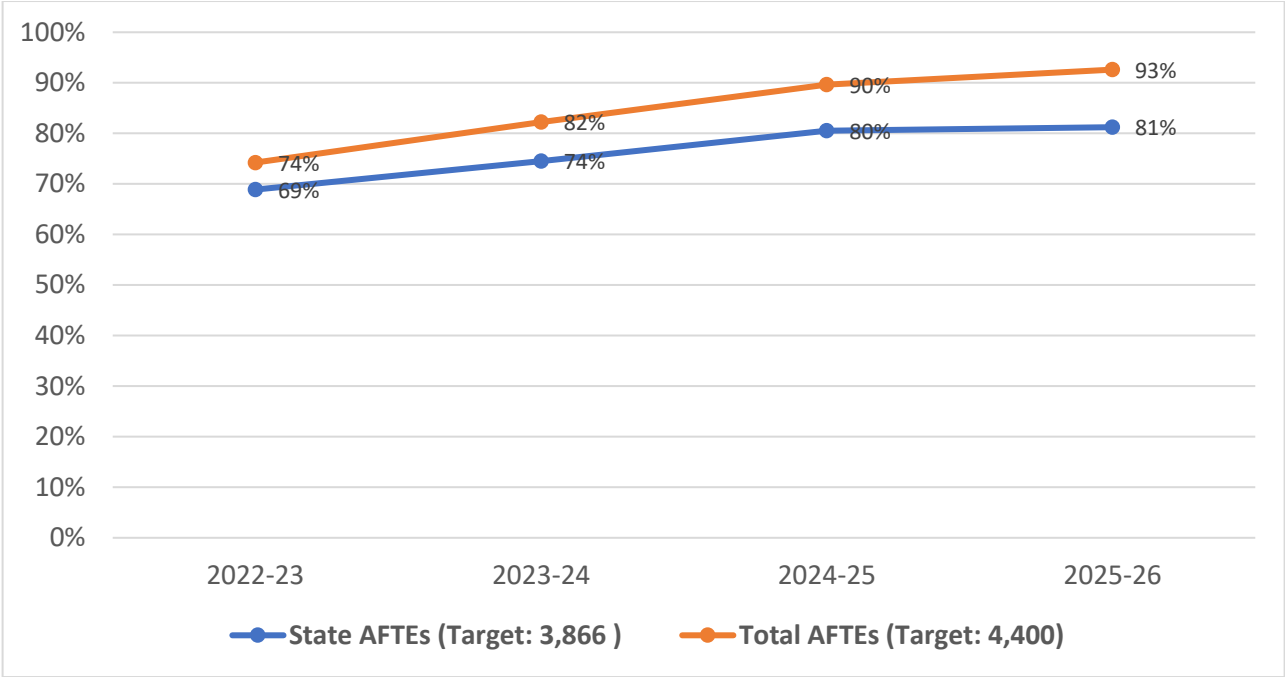
Table 1: AFTE Enrollment and Year-over-Year Growth

Academic Year	State AFTEs	State AFTEs Growth %	Total AFTEs	Total AFTEs Growth %
2020-21	2,838	-14 %	3,518	-12%
2021-22	2,407	-15%	3,027	-14%
2022-23	2,663	11%	3,266	8%
2023-24	2,880	8%	3,617	11%
2024-25	3,112	8%	3,944	9%
2025-26	3,140	1%	4,075	3%

Findings and Interpretation:

- SVC has seen continuous growth in AFTEs since 2021-2022
- The slowdown in growth during the most recent year (2025-2026) is the result of decreases in both Apprentice and BEdA AFTEs

Figure 1: Progress Toward State and Total AFTE Targets



Findings:

- State AFTEs are currently at 81% of the 2024–2028 Strategic Plan target (3,866)
- Total AFTEs are currently at 93% of the 2024–2028 Strategic Plan target (4,400)

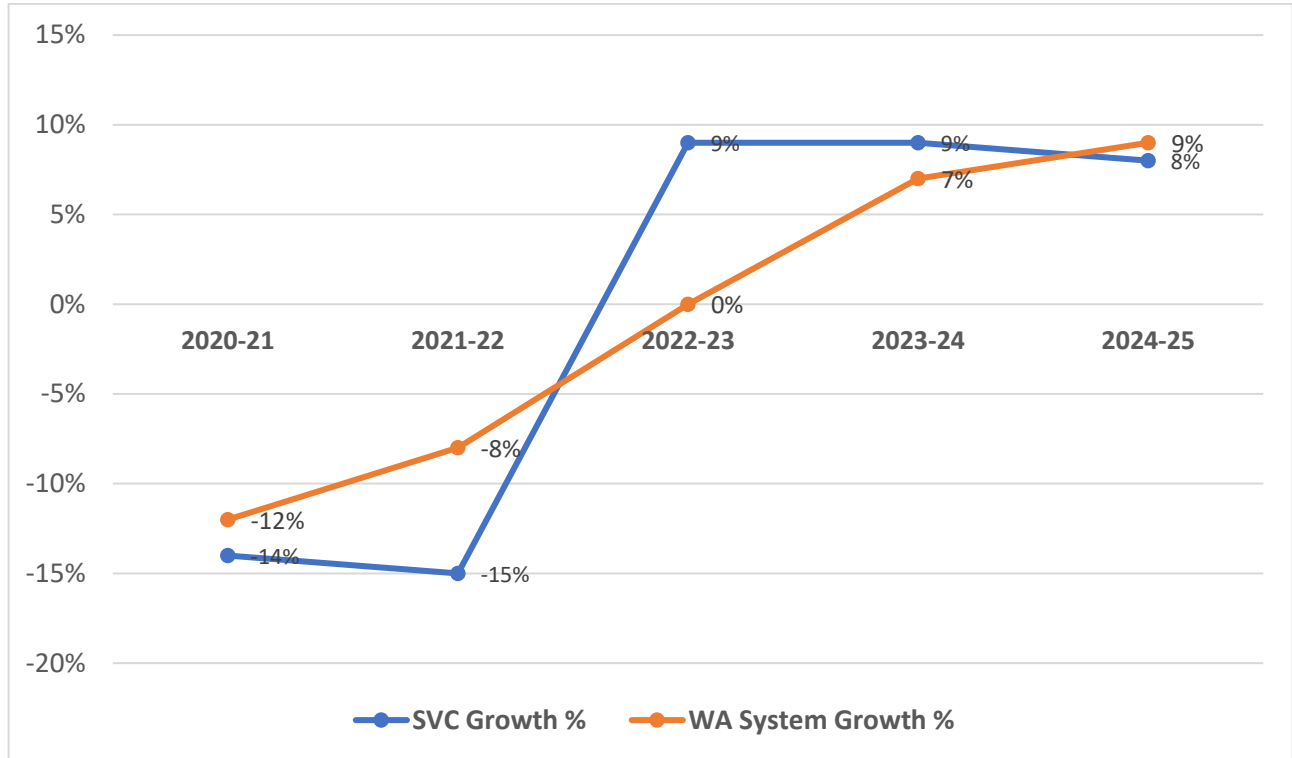
Interpretation:

- Total AFTEs are on track to meet or exceed the 2024–2028 Strategic Plan target

II.B. Regional (WA System) Benchmarking

The Washington State Board for Community and Technical Colleges (SBCTC) maintains system-level data for all 34 colleges in Washington State. SVC uses these data to benchmark its enrollment performance against peer institutions across the state system. Enrollment data available on the SBCTC website are typically reported with a two-quarter lag (currently missing Winter and Spring 2026). Therefore, the following two figures below don't include 2025–26 AFTEs.

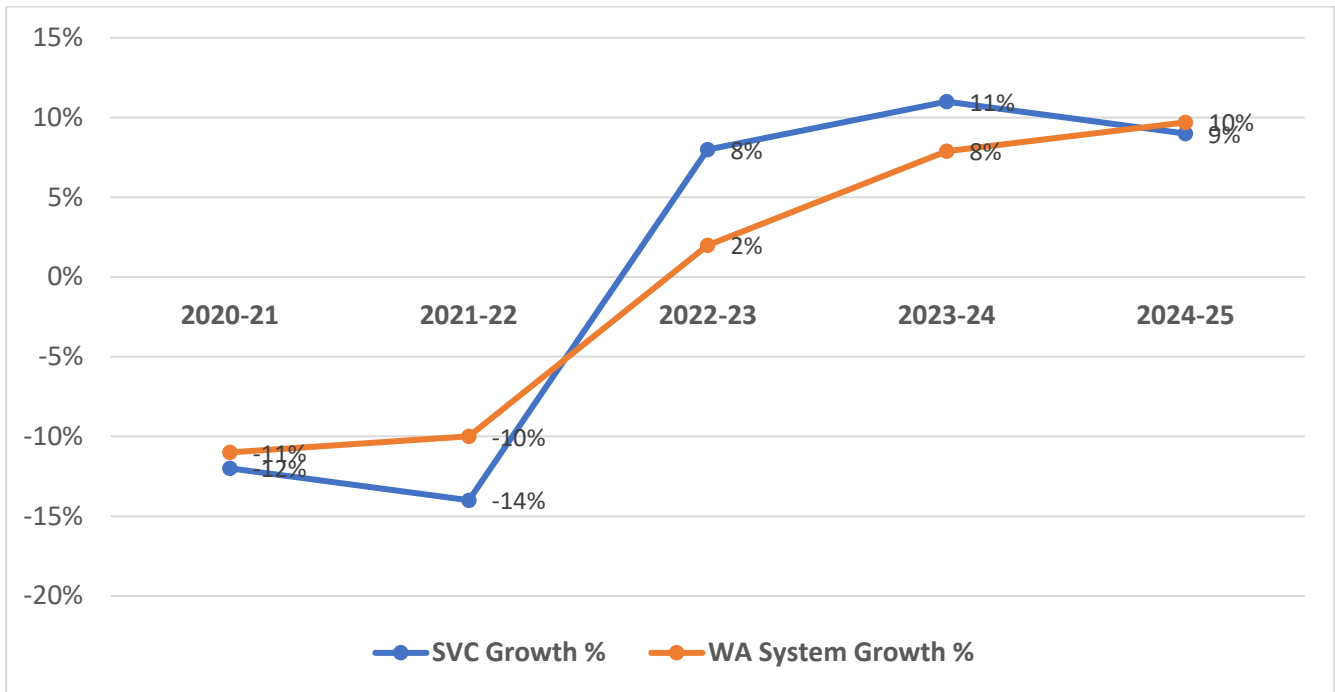
**Figure 2: Comparison of State AFTE Enrollment Growth:
SVC vs WA System (percent change per year)**



Findings:

- SVC rebounded faster post-pandemic than the WA CTC system
- By 2024-25 SVC's growth rate slowed to match that of the system average

**Figure 3: Comparison of Total AFTE Enrollment Growth:
SVC vs WA System (percent change per year)**



Findings:

- SVC rebounded faster post-pandemic than the WA CTC system
- By 2024-25 SVC’s growth rate slowed to match that of the system average

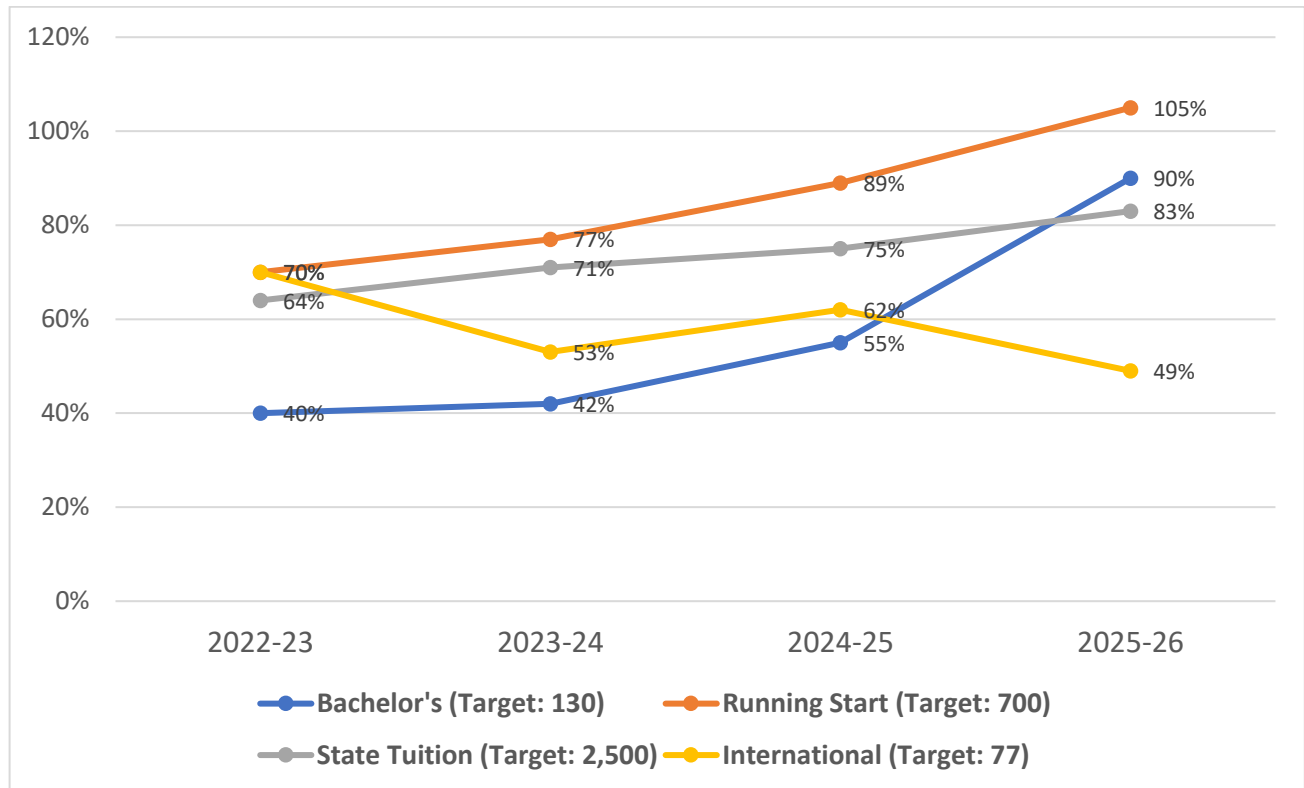
III. KPI: TUITION REVENUE

The KPI for Enrollment has the following 2024–2028 Strategic Plan targets:

- **Increase State Tuition AFTEs to 2,500 (baseline = 1,884)**
- **Increase Running Start AFTEs to 700 (baseline = 539)**
- **Increase Bachelor’s AFTEs to 130 (baseline = 54)**
- **Increase International AFTEs 77 (baseline = 42)**

III.A. Progress Toward 2024–2028 Strategic Plan Targets

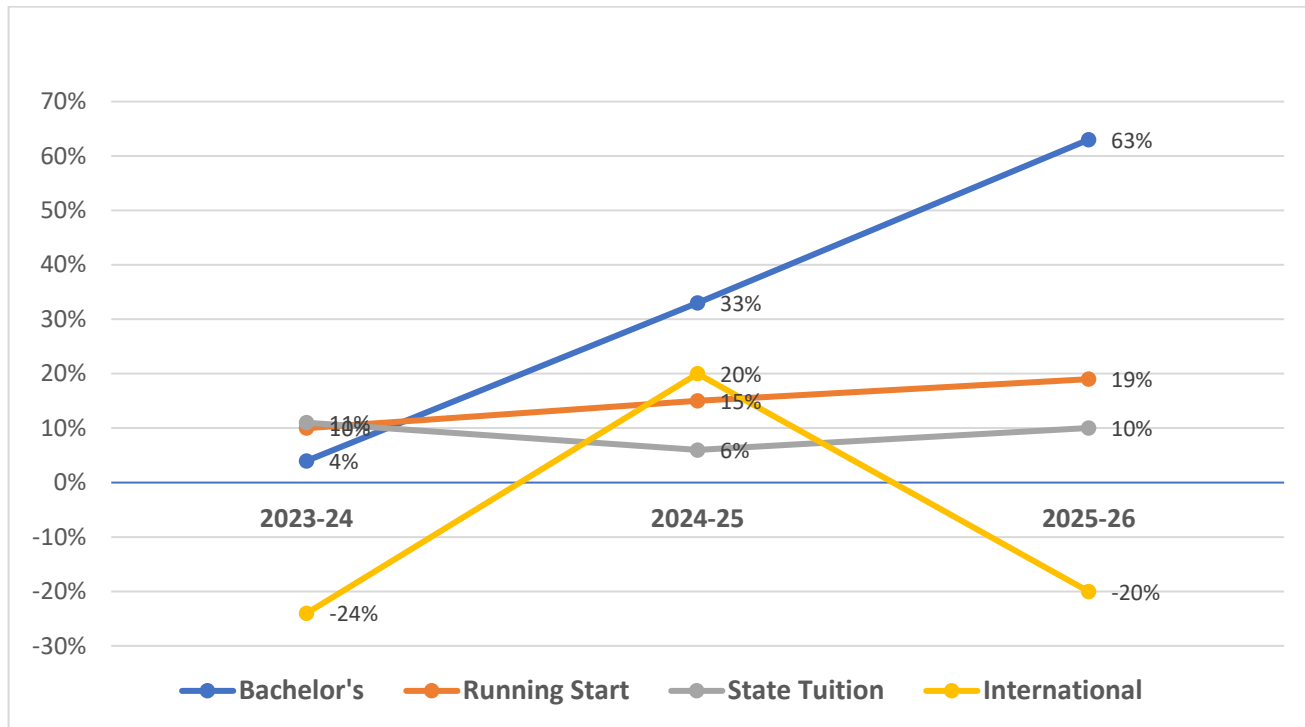
Figure 4: Progress Toward Target by Tuition-Bearing Area



Findings:

- Overall progress toward 2024–2028 Strategic Plan targets is strong
- Running Start is at 105% of the 2024–2028 Strategic Plan target (700)
- Bachelor's is at 90% of the 2024–2028 Strategic Plan target (130)
- State Tuition is at 83% of the 2024–2028 Strategic Plan target (2,500)
- International is at 49% of the 2024–2028 Strategic Plan target (77)

**Figure 5: Trend in Enrollment Growth by Tuition-Bearing Area
(percent change per year)**



Findings:

- Overall AFTE growth in tuition bearing groups was up 13% over last year
- Bachelor’s enrollment increased by 63%
- Running Start enrollment increased by 19%
- State Tuition enrollment increased by 10%
- International enrollment decreased by –21%

IV. CONCLUSION

SVC’s enrollment continues to grow post-pandemic although this year’s growth rates have slowed considerably. Currently (for the 2025–26 academic year), total AFTEs are at 93% while state-supported AFTEs are at 81% of the 2024–2028 Strategic Plan target. Overall growth this year was just 3% over last year, which is considerably less than in the previous three years. However, tuition bearing FTEs continued to show strong growth this year with a 13% increase over last year (2024-2025). Decreases in BEdA and Apprentice FTEs were the main reason that overall growth was lower this year than in previous years. SVC’s growth, which initially increased faster than the WA CTC system average, is now similar to the enrollment growth rate seen across the system as a whole. Overall, SVC is in a solid position to reach the 2028 targets set in the institutional strategic plan.



SVC Board of Trustees Strategic Priority Performance Report: Enrollment (Access)

Presented June 9, 2026

Yadira Rosales, Interim Vice President for Student Services
Dr. Gabriel Mast, Vice President for Planning, Institutional Effectiveness, & Marketing



2026 PERFORMANCE REPORT: ENROLLMENT (Access)

SCHEDULE OF SVC STRATEGIC PRIORITY PERFORMANCE REPORTS

- February 2026: Student Success
- March 2026: Opportunity
- **May 2026: Institutional Capacity**
- **June 2026: Enrollment (Access)**

Strategic Priority: Enrollment (Access): Institutional Enrollment & 2024-2028 Strategic Plan Targets

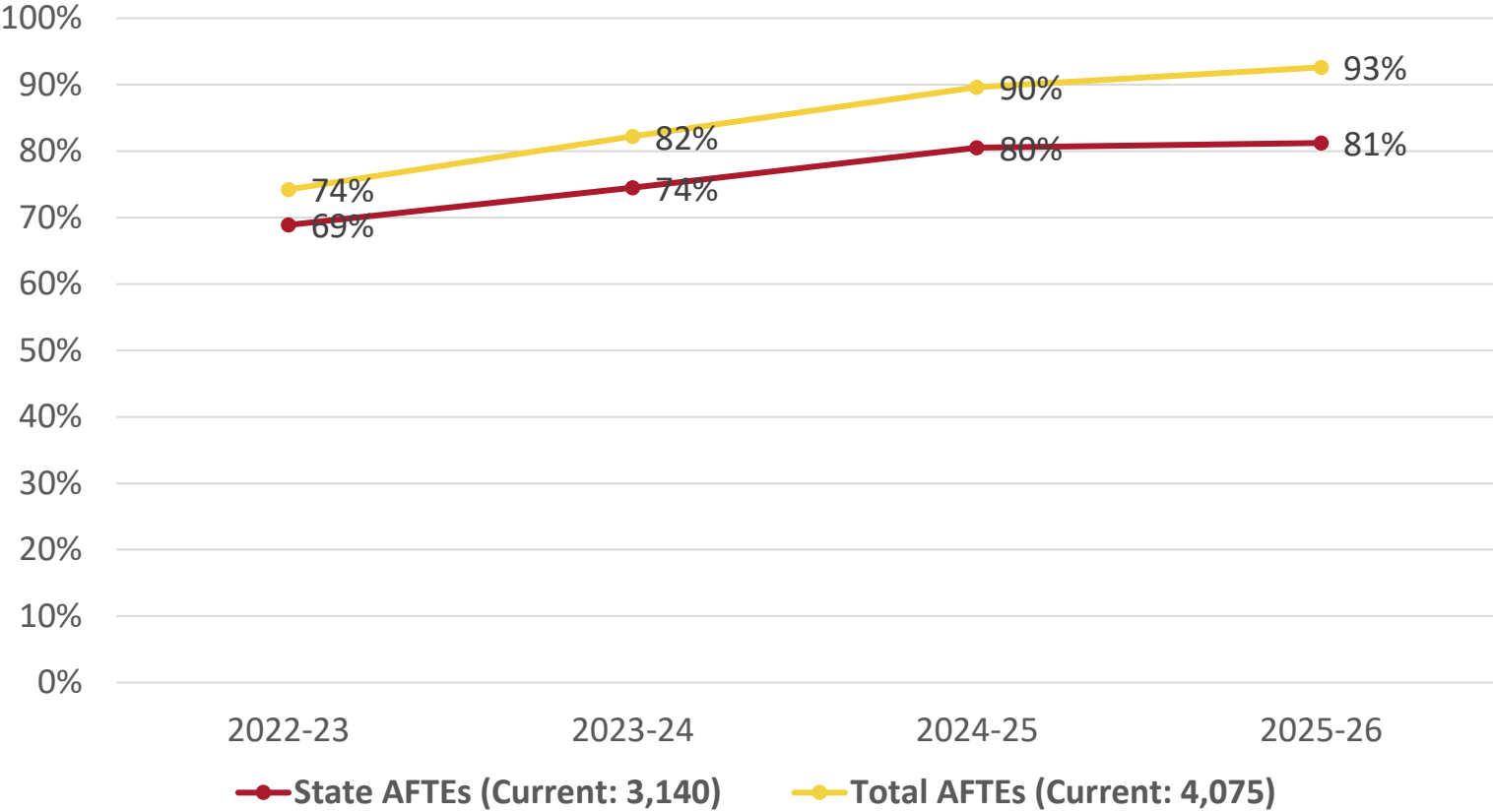
Outcome Statement #3a: Increase student enrollment (FTEs)	
KPI	Institutional Enrollment
Metric	<ul style="list-style-type: none">• Overall FTEs (annualized Full Time Equivalent)• State FTEs (annualized Full Time Equivalent)
Target(s)	<ul style="list-style-type: none">• Increase total FTES to 4,400 (baseline = 3,269)• Increase State FTEs to 3,866 (baseline = 2,544)

Progress Toward 2024-2028 Strategic Plan Targets: State and Total AFTEs

AFTE Targets

State AFTEs
3,866

Total AFTEs
4,400

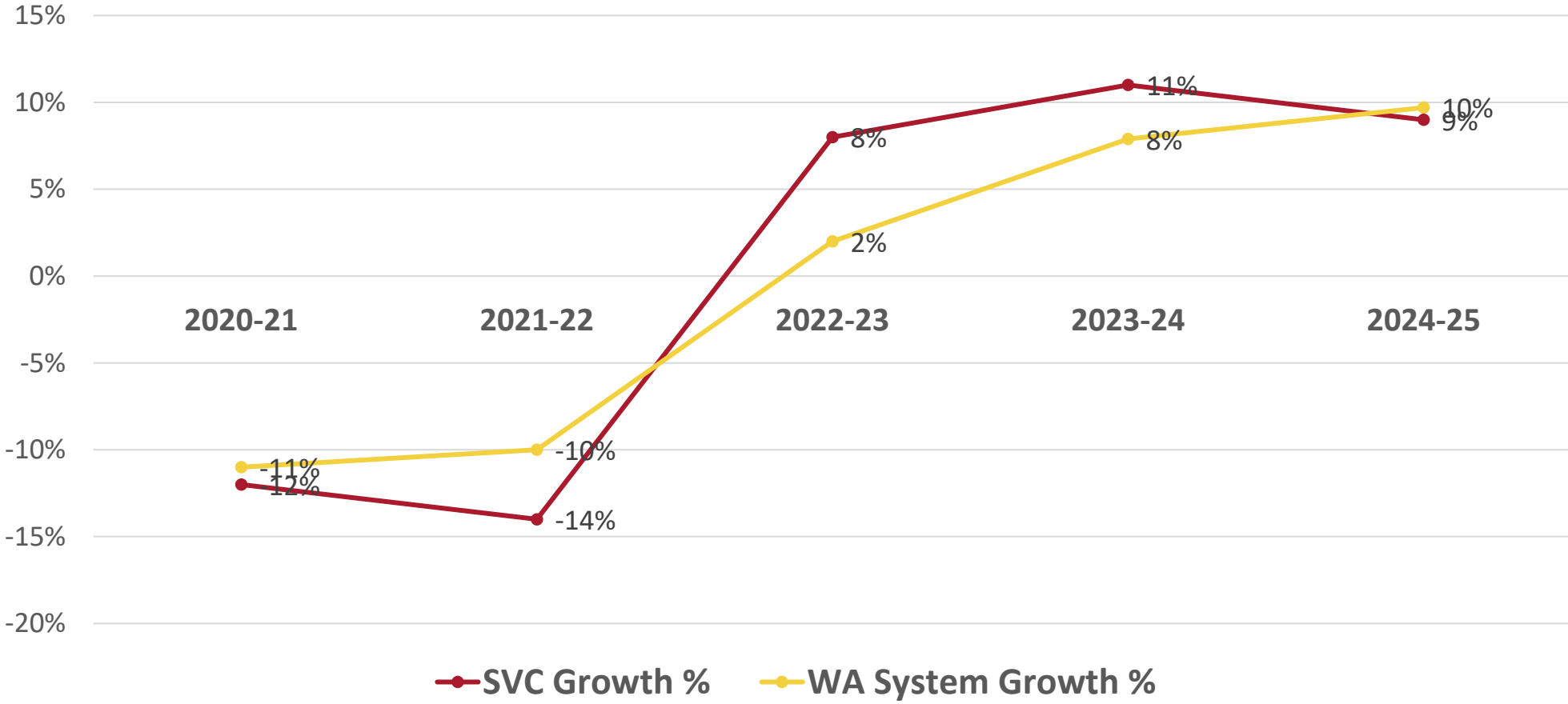


Source: SVC Institutional Research and SBCTC

AFTE Enrollment and Year-over-Year Growth

Academic Year	State AFTEs	State AFTEs Growth %	Total AFTEs	Total AFTEs Growth %
2020-21	2,838	-14 %	3,518	-12%
2021-22	2,407	-15%	3,027	-14%
2022-23	2,663	11%	3,266	8%
2023-24	2,880	8%	3,617	11%
2024-25	3,112	8%	3,944	9%
2025-26	3,140	1%	4,075	3%

Comparison of Total AFTE Enrollment Growth: SVC vs WA System (Percentage Change per Year)



Source: SVC Institutional Research and SBCTC

Strategic Priority: Enrollment (Access)

Tuition Revenue & 2024-2028 Strategic Plan Targets

Outcome Statement #3b: Increase tuition bearing student populations	
KPI	Tuition Revenue
Metric	Annualized FTEs for 1) State Tuition, 2) Running Start, 3) International, 4) Bachelor's
Target(s)	<ul style="list-style-type: none"> State Tuition: increase to 2,500 FTEs (baseline = 1,884) Running Start: increase to 700 FTEs (baseline = 539) Bachelor's: increase to 130 FTEs (baseline = 54) International: increase to 77 FTEs (baseline = 42)

Progress Toward Target by Tuition-Bearing Area: Tuition Revenue

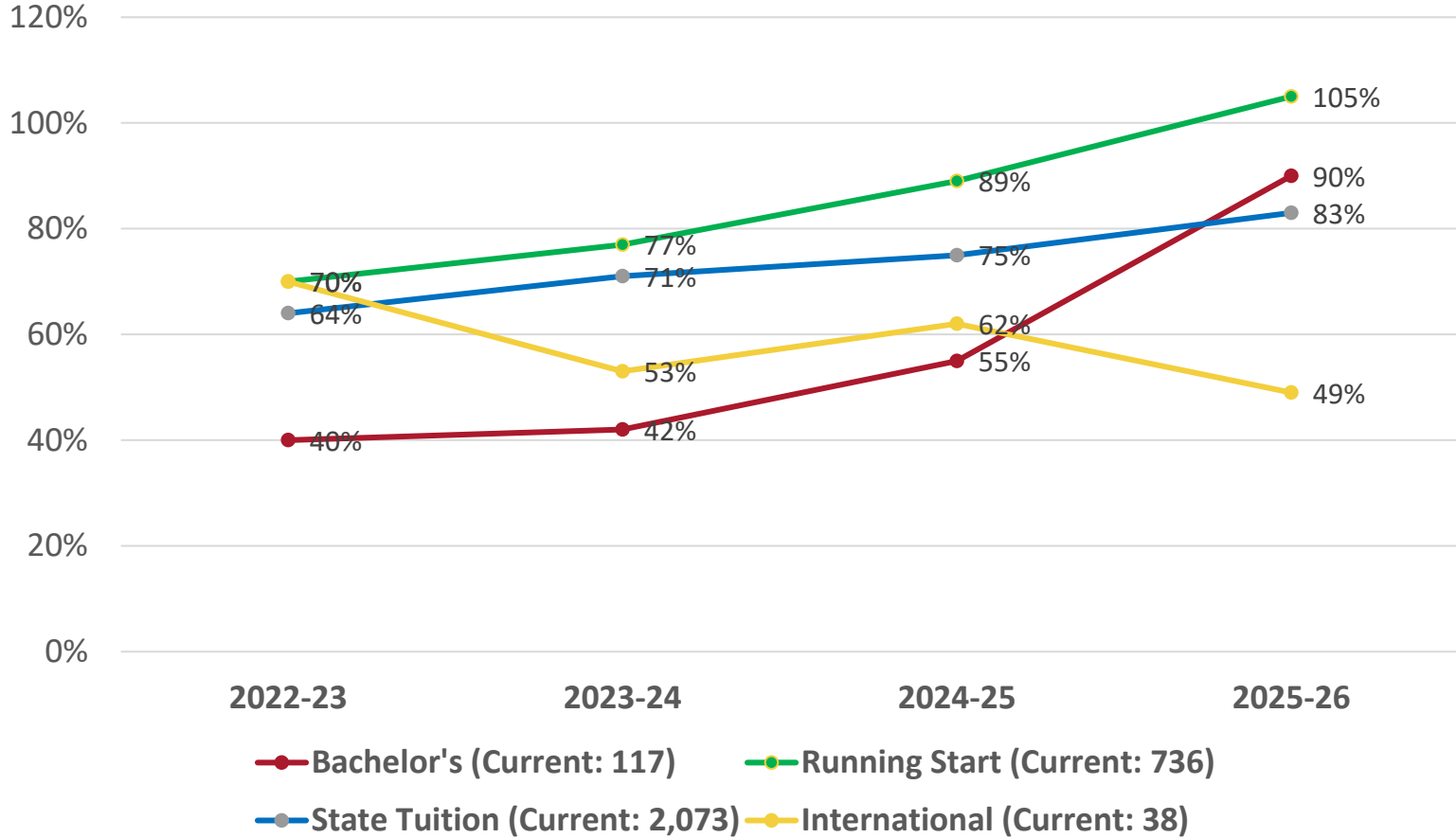
AFTE Targets

Running Start
700

Bachelor's
130

State Tuition
2,500

International
77



Source: SVC Institutional Research and SBCTC

KEY TAKEAWAYS: ENROLLMENT (Access)

- SVC's enrollment has increased 30% since 2021-2022 vs 21% for the system average.
- The increase in AFTEs has slowed in recent years to slightly below the system average.
- Total AFTEs are at 93% of 2024-2028 Strategic Plan target (4,400).
- State AFTEs are at 81% of 2024-2028 Strategic Plan target (3,866).
- Tuition bearing AFTEs are up 13% from last year
 - Running Start AFTEs are at 105% of the 2024-2028 Strategic Plan target (700).
 - Bachelor's AFTEs are at 90% of the 2024-2028 Strategic Plan target (130).
 - State Tuition AFTEs are at 83% of the 2024-2028 Strategic Plan target (2,500).
 - International AFTEs are at 49% of the 2024-2028 Strategic Plan target (77).

ACTION ITEM

Item # 1	Subject: Election of Board of Trustees – Vice Chair for 2026-2027	Presented by: Dr. Thomas Keegan
DATE: 6/9/26		

BACKGROUND:

Board Policy, GP-6, By-Laws, Article VII Officers of the Board, requires that each year at the June regular meeting of the Board of Trustees, the Board shall elect from its membership a Vice Chair to serve for the ensuing year. The Vice Chair will assume the Chair position the following year.

The election of Vice Chair for 2026-2027 will take place at the June 9, 2026, Board of Trustees' meeting.

RECOMMENDATION:

Approve the election of Vice Chair for 2026-2027.

ACTION ITEM

Item # 2	Subject: Recommendation of Board of Trustees' Regular Meeting Schedule for 2026-2027	Presented by: Dr. Thomas Keegan
DATE: 6/9/26		

BACKGROUND:

Listed below is the proposed Board of Trustees meeting schedule for 2026-2027:

2026

- September 11th (annual planning meeting) – Time and Location: TBD
- October 13th, 4:30 p.m. – Mount Vernon Campus
- November 10th, 4:30 p.m. – Whidbey Island Campus
- December 8th, 4:30 p.m. – Mount Vernon Campus

2027

- *No meeting in January.*
- February 9th, 4:30 p.m. – Mount Vernon Campus
- March 9th, 4:30 p.m. – Whidbey Island Campus
- *No meeting in April.*
- May 11th, 4:30 p.m. – Mount Vernon Campus (Budget study session @ 3:30 pm.)
- June 8th, 4:30 p.m. – Mount Vernon Campus

RECOMMENDATION:

Approve the Board of Trustees regular meeting schedule for 2026-2027.

ACTION ITEM

Item # 3	Subject: McIntyre Hall Performing Arts & Conference Center Budget – 2026-2027	Presented by: Dr. Thomas Keegan
DATE: 6/9/26		

BACKGROUND:

The proposed FY27 operating budget for McIntyre Hall reflects an estimated 3% increase over the FY26 budget and incorporates anticipated rate and expense increases. The budget supports continued investment in staffing, volunteers, programming, facility utilization, and community arts partnerships. Consistent with McIntyre Hall's Strategic Plan, the FY27 budget emphasizes prudent fiscal management, risk mitigation, operational efficiency, and sustainable growth while maintaining high-quality services, programming, and community engagement opportunities.

ATTACHMENTS:

Proposed 2026-2027 McIntyre Hall Performing Arts & Conference Center Budget.

RECOMMENDATION:

Approve the 2026-2027 McIntyre Hall Performing Arts & Conference Center Budget.

McIntyre Hall Performing Arts & Conference Center

Budget FY27

	Budget FY2027
REVENUES	
EARNED REVENUES	
Facility Use Charges	\$237,000
Box Office Fees	90,000
PFD Admissions Fee	33,000
Programming Revenue	100,000
Catering Revenue	135,000
Interest Income	15,000
CONTRIBUTED REVENUES	
SVC Operating Support	0 *
PFD Operating Support	200,000
Hotel Motel Tax Grants	44,000
Endowment Fund	84,872
Additional Fundraising	30,000
OTHER	0
Total Revenues	\$968,872
EXPENDITURES	
Salaries & Wages	\$385,872
Benefits	107,000
Supplies & Materials	90,000
Communications	6,000
Utilities	92,000
Travel, Training & Memberships	3,000
Purchased Services	170,000
Marketing & Promotion	55,000
Non-Capitalized Equipment	55,000
Other	5,000
Total Expenditures	\$968,872
Net Profit (Loss)	\$0
Operating Reserve	+/- \$800,285

*Budget does not reflect SVC In-Kind Support

McIntyre Hall Performing Arts and Conference Center Budget Narrative FY2027

The proposed FY27 operating budget for McIntyre Hall (reflecting an estimated 3% increase over FY26 budget) is conservatively estimated and inclusive of rate increases and expected expense increases.

The balanced budget includes the following assumptions:

REVENUE

Earned Revenue Earned Income of \$610,000 is based on projected facility usage of approximately 200 rentals and anticipated annual attendance of 40,000.

Contributed Revenue Contributed Revenue annual estimate is approximately \$324,000. This Includes PFD Operating support of \$200,000. Donations and sponsorships total approximately \$74,000. We anticipate using \$84,872 from the Endowment Fund in support of operations and programming.

SVC Support Services In-kind support services: HR, IT, payroll, business office, and routine maintenance/custodial are not reflected in this budget.

EXPENSE

Budgeted Expenses Based on facility usage/number of events - expenses will decrease/increase per event details, services, etc. Most expenses have a revenue offset.

Staffing, Salaries, & Wages Budgeted payroll and benefits are estimated at FY26 budget level. We are continuing work towards staffing goals as outlined in the Strategic Plan. Anticipated increases in wages/benefits as required by SVC and systemic contractual changes are reflected.

Approximately 20 McIntyre Hall Presents events are scheduled in the Mainstage and Studio Space including a culturally diverse season of world music, theater, dance, family programming, interactive programs, and a variety of music genres. We plan to continue offering FREE and discounted tickets for McIntyre Hall Presents events to SVC students and a 10% discount to SVC faculty and staff (limited quantities and some restrictions apply).

In FY27, McIntyre Hall will continue working on building staff and volunteers, programming, and facility usage – in addition to ongoing support of our community arts organizations.

The FY27 budget represents a continuation of prudent operations, risk management, financial review, and a focus on creating opportunities and operating efficiency. We will invest in staffing, support services, programming, and work towards goals as outlined in our Strategic Plan. The Plan, mission, vision, and fiscally responsible operations will guide decision making and every effort will be made to minimize any negative impact to services, marketing, programming, educational and enrichment opportunities, customer service, and community relationships.

Note: Under normal circumstances, the performing arts industry can be unpredictable due to many factors beyond control and it is not uncommon for a budget shift of 10-15% +/- . We are prepared to navigate this turbulence within the budget as needed.

ACTION ITEM

Item # 4	Subject: Approval of: SVC FY 2026-27 Operating Budget	Presented by: Dr. Thomas Keegan
DATE: 6/9/2026		Budget Implications: \$58,919,330 Estimated Operating Budget

BACKGROUND:

At its May 12, 2026, meeting, the Board received a briefing on estimated revenues and expenditures for the FY 2026-27 operating budget.

As of this date, the State Board of Community and Technical Colleges (SBCTC) has not approved or released the official state allocation. Because of this, the Board is asked to take action on the preliminary operating budget.

The operating budget action item is based upon the projections that were presented to the Board in May; these projections are based on the last state allocation estimates provided by the SBCTC.

OPERATING BUDGET:

The state funds allocation to SVC is expected to increase by ~\$640,000. This increase is primarily related to salary and benefit increases and accounts for unexpected reductions due to allocation model changes, proviso eliminations, and state reductions. Tuition revenue is expected to increase by more than \$3.0M next year primarily due to increased Running Start enrollments and a favorable Apprenticeship contract. Further, a strategic decision was made to integrate the Universal and Student Technology fees into the FY27 operating budget in alignment with our ongoing efforts to create an all-funds budget approach.

ATTACHMENTS:

Summary of Estimated SVC FY 2026-27 Operating Budget.

RECOMMENDATION:

The Board of Trustees approve the 2026-27 preliminary operating budget as presented in the Attachment.

FY27 Proposed Operating Budget

FY27 Operating Revenues

SVC Revenues	\$ 24,023,951
State Allocation	\$ 34,895,379
Total Operating Revenues	\$ 58,919,330

FY27 Operating Expenditures

Base (FY26)	\$ 56,236,068
Unfunded Compensation	\$ 266,213
Inflationary	\$ 200,454
Tech Fee Alignment	\$ 2,216,595
Total Operating Expenditures	\$ 58,919,330

ACTION ITEM

Item # 5	Subject: 2026-2027 Proposed Fee Changes.	Presented by: Dr. Thomas Keegan
DATE: 6/9/26		

BACKGROUND:

At the May 12, 2026, meeting, the Board received a briefing on proposed fee changes.

Fees should be assessed if students receive either a direct service or a tangible benefit that only goes to students in that particular class or program.

Fees should be kept as low as possible, while maintaining quality education.

Fees should avoid both excessive costs and/or incidental charges to students; fees should cover necessary, exceptional costs.

Fee amounts should be appropriate and generally consistent with peer practice in the community college system.

The proposed fee changes include:

Services and Activities

Services and Activities fees support student life, clubs, athletics, leadership development, cultural programming, and wellness initiatives that strengthen student engagement, retention, belonging, and community connections while enhancing the overall student experience and institutional vitality (recommended by students).

Increase by \$0.43 per credit

Student Technology

Student Technology fees support student-facing technology services such as laptop programs, computer labs, tutoring technology, accessibility tools, printing, advising systems, virtual learning support, and expanded digital resources that directly strengthen student achievement and academic success (recommended by students).

Increase by \$1.00 per credit/cap at 12 credits

Universal Technology

Universal Technology fees support enterprise technology infrastructure, classroom modernization, cybersecurity protections, network reliability, hybrid learning environments, software licensing, and digital access tools that improve operational resilience, instructional delivery, and equitable student access to technology resources.

Increase fee by \$3.00 per credit

Instructional

Instructional course fees support specialized instructional supplies, simulation equipment, laboratory technologies, safety requirements, and workforce-aligned training experiences that prepare students for high-demand careers while supporting regional industry partnerships and community workforce development.

Manufacturing and Dental Course Fees

See attachment

RECOMMENDATION:

Approve the proposed fee changes for 2026-2027.

Department	Course(s)	Add, Remove, or Change	2025-2026 Current Fee	2026-2027 Proposed Fee
Course Fee Changes				
Manufacturing Technology	MANF 123	Add	\$0.00	\$125.00
	MANF 124	Add	\$0.00	\$125.00
	MANF 132	Change	\$100.00	\$200.00
	MANF 141	Add	\$0.00	\$250.00
	MANF 142	Add	\$0.00	\$200.00
	MANF 143	Add	\$0.00	\$250.00
	MANF 232	Add	\$0.00	\$200.00
	MANF 243	Add	\$0.00	\$100.00
	MANF 252	Add	\$0.00	\$200.00
	MANF 253	Add	\$0.00	\$200.00
	MANF 254	Add	\$0.00	\$200.00
	MANF 272	Add	\$0.00	\$200.00
	MANF 273	Add	\$0.00	\$200.00
	MANF 274	Add	\$0.00	\$200.00
	MANF 282	Add	\$0.00	\$125.00
Dental Therapy	DT 110/DT 111	Change	\$250/student/term when enrolled in DT course	\$5,826.00

ACTION ITEM

Item # 6	Subject: Recommendation of Approval of 2026-2027 Intercollegiate Athletics Competition Budget	Presented by: Dr. Thomas Keegan
DATE: 6/9/26		

BACKGROUND:

A draft of the recommended 2026-2027 Intercollegiate Athletics Competition Budget was presented to the Board at the May 12, 2026, study session.

ATTACHMENTS:

Information on proposed 2026-2027 Intercollegiate Athletics Competition Budget.

RECOMMENDATION:

Approve the 2026-2027 Intercollegiate Athletics Competition Budget as presented.

Skagit Valley College
Fiscal Year 2026-2027
Intercollegiate Athletics Competition
Budget

**Board of Trustees Study Session
May 12, 2026**

Athletics Teams

- Men's and Women's Soccer
- Volleyball
- Women's and Men's Basketball
- Baseball
- Softball
- Men's and Women's Golf

2026-2027 Projected Fund Sources/Expenditures

	2026-2027	
Fund Sources:		
S & A Allocation	\$344,713	
Tuition Waivers	\$144,000	
Booster Club (Scholarships)	\$100,000	
Gate/Concessions	\$12,500	
Operating Funds	\$220,797	
Total Revenue	\$822,010	
Total Projected Expenditures	\$822,010	

ACTION ITEM

Item # 7	Subject: Recommendation of Approval of 2026-2027 Services & Activity Fees Budget	Presented by: Dr. Thomas Keegan
DATE: 6/9/26		

BACKGROUND:

A draft of the recommended 2026-2027 Services & Activity Fees (S&A) budget was presented to the Board at the May 12, 2026, study session.

ATTACHMENTS:

Information on proposed 2026-2027 Services & Activity (S&A) Fees Budget.

RECOMMENDATION:

Approve the 2026-2027 Services & Activity Fees Budget as presented.



Board of Trustees Services & Activity Fees Budget Study Session

May 12, 2026

S&A Allocations & Requests

	2025-26 Allocated	2026-27 Requested
District Capital	\$2,500	\$24,394.69
MV	\$991,713	\$1,335,437
WI	\$167,729	\$239,528
SJ	\$5,869	0
Total	\$1,167,811	\$1,599,359.69

S&A Awarded (DRAFT)

	Projected Award Monies
MV Awarded	\$1,063,486.00
MV Capital	\$12,999.69
WIC Awarded	\$193,110.00
WIC Capital	\$1,400.00
San Juan Center FTE split	\$6,485.06
District Total Awarded	\$1,277,438.92
District Total Projected	\$1,297,012.20
<i>MV Balance Remaining</i>	<i>\$19,531.45</i>
<i>WIC Balance Remaining</i>	<i>\$41.83</i>
District Total Remaining Available	\$19,573.28